# AREA 2

## COST REPLACEMENT HEARING DEALER REBUTTAL EXHIBITS

FEBRUARY 3, 2021

## FEBRUARY 3, 2021 COST REPLACEMENT HEARING

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## Ronald W. Mong, CPA *Curriculum Vitae*

## **EDUCATION**

Pennsylvania State University – B.S. Degree in Accounting, High Distinction (1977)

#### **EMPLOYMENT**

#### Herbein + Company, Inc., Reading, PA

#### 2003 to present

Senior Manager – Dairy Consulting

- Cost benchmarking
- Milk shrinkage reduction projects
- Dairy accounting seminars
- Regulatory issues PA Milk Marketing Board, Federal Milk Marketing Orders, other state regulatory agencies
- Mergers and acquisitions
- Specialized financial reporting for dairy businesses
- Software installation assistance
- Dairy cost accounting for basic and complex products

#### Wilcox Farms, Inc., Roy, WA

#### 2001 - 2003

Director of Finance & Administration (CFO)

- Developed and implemented a Balanced Financial Scorecard
- Supervised and trained accounting, office, and information technology staff at multiple locations
- Negotiated innovative bank financing package that significantly lowered interest costs
- Successfully managed the financial, banking, and accounting aspects of a significant acquisition

#### Herbein Consulting, Inc., Reading, PA

#### 1999 – 2001

Manager – Dairy Financial Consulting

- Performed a variety of financial consulting services to dairy processing plants of varying sizes, product lines, and locations
- Served as interim CFO for dairy companies during personnel transitions
- Developed content for the IDFA Dairy Cost Accounting workshops

## Ronald W. Mong, CPA

## Schneider's Dairy, Inc., Pittsburgh, PA

1996 – 1999

General Manager, Mong Dairy Division

- Profitably managed and grew an ice cream manufacturing and dairy distribution business
- Successfully managed transition from non-union to union workforce
- Effectively directed sales, purchasing, personnel, distribution, maintenance, and accounting functions

#### Mong Dairy, Inc., Seneca, PA

#### 1990 - 1996

President

- Expanded market share and distribution area
- Increased product lines and installed new packaging line
- Effectively positioned company for sale

#### 1979 – 1990

Vice President and Controller

- Selected, planned, and installed first computerized accounting system
- Successfully reorganized work to reduce office staff by 50%
- Increased sales with key accounts
- Developed and implemented financial reporting

## Arthur Andersen & Co., Pittsburgh, PA

1977 – 1979

Senior Accountant

• Supervised audit and tax work for a variety of public and private clients

## **PROFESSIONAL AND CIVIC ASSOCIATIONS AND DESIGNATIONS**

CPA – Commonwealth of Pennsylvania Firm Member – Allinial Global Member – American Institute of Certified Public Accountants (AICPA) Member – Pennsylvania Institute of Certified Public Accountants (PICPA) Board of Directors – Pennsylvania Association of Milk Dealers Board of Directors, Secretary-Treasurer – National Ice Cream Mix Association Board of Governors & Insurance Committee – Manufacturer's Association of Northwest Pennsylvania Board of Directors – Oil City Area Chamber of Commerce Board of Directors (charter) – MilkPEP Chairman of the Board – Oil City Housing Authority

## Ronald W. Mong, CPA

## PROFESSIONAL AND CIVIC ASSOCIATIONS AND DESIGNATIONS (Cont'd)

Board of Directors – Venango County United Way Chairman of Administrative Board – Calvary United Methodist Church Distinguished Service Award – Oil City Jaycees

## **COURSES INSTRUCTED**

International Dairy Foods Association (IDFA) Dairy Cost Accounting Workshop – May 16, 2006 International Dairy Foods Association (IDFA) Dairy Cost Accounting Workshop - May 16, 2007 Dairylea Cooperative – Dairy Accounting 101 & 102 – May 2008 International Dairy Foods Association (IDFA) Dairy Cost Accounting Workshop – May 14, 2008 International Dairy Foods Association (IDFA) Dairy Cost Accounting Workshop - May 13, 2009 International Dairy Foods Association (IDFA) Dairy Cost Accounting Workshop – May 11-12, 2010 Dean Foods – Northeast Marketing Area Federal Order 1 – July 20-21, 2010 International Dairy Foods Association (IDFA) NEW Dairy Cost Accounting Workshop – May 11, 2011 International Dairy Foods Association (IDFA) Dairy Accounting & Finance Workshop – May 15-16, 2012 Farmland Dairy – Dairy Accounting Workshop – August 21-22, 2012 Wawa – Dairy Accounting Workshop – November 7, 2012 HP Hood – Dairy Accounting Workshop – February 12-13, 2013 International Dairy Foods Association (IDFA) Dairy Accounting & Finance Workshop – May 14-15, 2013 Saputo Dairy – Dairy Accounting Workshop – April 15, 2014 International Dairy Foods Association (IDFA) Dairy Accounting & Finance Workshop – May 20-21, 2014 Webinar – Intro to Dairy Product Costing – September 10, 2014 Webinar – Applying Dairy Product Costing to Finished Products – September 17, 2014 Webinar – Advanced Milk Accounting Topics – September 24, 2014 International Dairy Foods Association (IDFA) Dairy Accounting & Finance Workshop – May 12-13, 2015 Rutter's – Dairy Accounting Workshop – November 4, 2015 Dean Foods – Dairy Accounting Workshop – April 27, 2016 International Dairy Foods Association (IDFA) Dairy Accounting & Finance Workshop – November 16-17, 2016 Kemps LLC – Dairy Accounting Workshop – December 15, 2016 Byrne Dairy – Dairy Accounting Workshop – April 11-12, 2017 International Dairy Foods Association (IDFA) Dairy Accounting & Finance Workshop – December 12-13, 2017 Dean Foods – Dairy Accounting Workshop – January 10, 2018 Webinar Series – California Federal Milk Marketing Order – September 13, 20, & 27, 2018 Dairy Institute of California - Milk Pricing & Cost Accounting Workshop – October 17-18, 2018, October 24-25, 2018

## Ronald W. Mong, CPA

## COURSES INSTRUCTED (Cont'd)

Readington Farms - Milk Pricing & Cost Accounting Workshop – January 14-15, 2019 Maryland & Virginia Milk Producers Cooperative - Milk Pricing & Cost Accounting Workshop –

January 31-February 1, 2019 Johanna Foods- Milk Pricing & Cost Accounting Workshop – July 29-30, 2019 Dairy Farmers of America- Milk Pricing & Cost Accounting Workshop – September 19-20, 2019 SmithFoods- Milk Pricing & Cost Accounting Workshop – June 23-26, 2020

#### SPECIFIC DAIRY RELATED EXPERIENCE

Considerable experience in implementing the prices and regulations of the Pennsylvania Milk

Marketing Board; has presented sworn testimony in General Price Hearings.

Extensive experience in costing, pricing, and marketing of milk, cultured products, and ice cream.

Significant experience in production, distribution, and quality assurance of dairy products.

Management experience includes both union and non-union environments.

- Great deal of experience in the installation and ongoing operation of the major computerized route accounting systems.
- Served on the Charter of Board of Directors of the National Fluid Milk Promotion Board (MilkPEP), the group that developed the now-famous "milk mustache" ads.

#### **EXPERT WITNESS TESTIMONY**

- Pennsylvania Milk Marketing Board Expert Testimony Over Price Premium Adjustment Hearing (hearing held February 2, 2005)
- Pennsylvania Milk Marketing Board Expert Testimony Area 5 and Area 6 Cost Replacement Hearings (hearings held on March 11, 2019)
- Pennsylvania Milk Marketing Board Expert Testimony Area 2 and Area 4 Cost Replacement Hearings (hearings held on April 3 and May 1, 2019)
- Pennsylvania Milk Marketing Board Expert Testimony Area 1 and Area 3 Cost Replacement Hearings (hearings held on May 1, 2019)
- Pennsylvania Milk Marketing Board Expert Testimony Area 3, Area 5, and Area 6 Cost Replacement Hearings (hearings held on November 6, 2019)
- Pennsylvania Milk Marketing Board Expert Testimony Area 1, Area 2, and Area 4 Cost Replacement Hearings (hearings held on December 4, 2019)
- Pennsylvania Milk Marketing Board Expert Testimony Over Price Premium Calculation Hearing (hearings held on August 5, 2020)
- Pennsylvania Milk Marketing Board Expert Testimony Cooperative Procurement Costs (hearings held on October 5, 2020)

#### FEBRUARY 3, 2021 COST REPLACEMENT HEARING

## PROCESSING, PACKAGING AND DELIVERY COSTS/POINT (WEIGHTED AVERAGE BASED ON SALES IN AREA 2)

Clover Farms Dairy Co., DFA Dairy Brands Fluid, LLC - Lebanon, DFA Dairy Brands Fluid, LLC - Schuylkill, Milk Industry Management Corp. T/A Balford Farms, Monroe County Milk Producers Coop Assoc. dba Pocono Mountain Dairies, Turkey Hill LP dba Turkey Hill Dairy, Valley Farms Dairy LLC, Wawa Beverage Company

| Cost Center                        | Total 2019 Points<br>in PMMB Area 2 (1) | •  | ted Average<br>ost/Point (1) |
|------------------------------------|---|----|------------------------------|
| Receiving, lab and field work      | 66,569,451                              | \$ | 0.0147                       |
| Standardization and pasteurization | 92,950,267                              |    | 0.0198                       |
| Bottling                           | 86,924,345                              |    | 0.0452                       |
| Cold room                          | 99,874,719                              |    | 0.0407                       |
| Delivery                           | 74,258,730                              |    | 0.1261                       |
| Selling                            | 74,553,428                              |    | 0.0199                       |
|                                    |   |    |                              |
|                                    |   | \$ | 0.2664                       |

(1) Reflects points (and related cost/point) for sales in PMMB Area 2 for the cross-section dealers.

#### FEBRUARY 3, 2021 COST REPLACEMENT HEARING

#### COST REPLACEMENT ADJUSTMENTS FOR PROCESSING, PACKAGING AND DELIVERY COSTS

|  | 2019<br>Weighted<br>Average<br>Cost/Point | 2018<br>Cost/Point<br>Included in<br>Existing Order<br>(1) | Increase<br>(Decrease) |
|--|---|--|------------------------|
| Receiving, lab and field work                  | \$0.0147                                  | \$0.0161   | (\$0.0014)             |
| Standardization and pasteurization             | 0.0198                                    | 0.0169   | 0.0029                 |
| Bottling                                       | 0.0452                                    | 0.0421   | 0.0031                 |
| Cold room                                      | 0.0407                                    | 0.0399   | 0.0008                 |
| Delivery                                       | 0.1261                                    | 0.1237   | 0.0024                 |
| Selling  | 0.0199                                    | 0.0228   | (0.0029)               |
| Sub total                                      | \$0.2664                                  | \$0.2615   | \$0.0049               |
| Add:<br>2020 Cost increase (decrease) adjusti  | ment - Exhibit D                          | )7   | 0.0055                 |
| Less:<br>2019 Cost (increase) decrease adjusti | (0.0014)                                  |  |                        |
| Net change                                     |   |  | \$0.0090               |

## PMMB AREA 2 FEBRUARY 3, 2021 COST REPLACEMENT HEARING

## SUMMARY OF CURRENT CONTAINER COSTS WITH ADJUSTMENT FOR SHRINKAGE AND LOSS AND UPDATE TO CURRENT MONTH

## Clover Farms Dairy Co., DFA Dairy Brands Fluid, LLC - Lebanon, DFA Dairy Brands Fluid, LLC - Schuylkill, Milk Industry Management Corp. T/A Balford Farms, Monroe County Milk Producers Coop Assoc. dba Pocono Mountain Dairies, Turkey Hill LP dba Turkey Hill Dairy, Valley Farms Dairy LLC, Wawa Beverage Company

| Container Size   | April 2020<br>Container<br>Cost (1) | Adjust from<br>April 2020 to<br>December 2020 -<br>Current (2) | Subtotal | Calculated<br>Shrinkage<br>and Loss<br>(4) | Shrinkage<br>Cost | Total<br>Container<br><u>Cost</u> |
|--|-------------------------------------|--|----------|--|-------------------|-----------------------------------|
| Gallon (5)   | \$ 0.1948                           | \$ (0.0089)  | \$0.1859 | 1.62%                                      | \$ 0.0030         | \$ 0.1889                         |
| 1/2 gallon - plastic<br>1/2 gallon - paper<br>1/2 gallon - blended (5) | 0.1537<br>(3)<br>0.1537             | (0.0124)   | 0.1413   | 1.22%                                      | 0.0017            | 0.1430                            |
| Quart - plastic<br>Quart - paper<br>Quart - blended (5)                | 0.1178<br>0.0871<br>0.1172          | 0.0139   | 0.1311   | 1.57%                                      | 0.0021            | 0.1332                            |
| Pint - plastic<br>Pint - paper<br>Pint - blended (5)                   | 0.0902<br>0.0366<br>0.0890          | 0.0062   | 0.0952   | 1.62%                                      | 0.0015            | 0.0967                            |
| Twelve ounce   | (3)                                 |  |          |  |                   |                                   |
| Ten ounce  | (3)                                 |  |          |  |                   |                                   |
| 1/2 pint - plastic (5)   | 0.0855                              | (0.0091)   | 0.0764   | 0.92%                                      | 0.0007            | 0.0771                            |
| 1/2 pint - paper (5)   | 0.0201                              | 0.0066   | 0.0267   | 0.85%                                      | 0.0002            | 0.0269                            |
| Four ounce - paper   | 0.0262                              |  | 0.0262   | 1.53%                                      | 0.0004            | 0.0266                            |
| Dispenser  | 0.0544                              |  | 0.0544   | 1.30%                                      | 0.0007            | 0.0551                            |

(1) For containers not purchased in April 2020 the most recent invoice was used.

(2) October 2020 container costs were used by the PMMB to establish minimum resale prices for December 2020.

- (3) Container not packaged in this Area.
- (4) Calculated based on actual container loss from a state-wide cross section of processing dealers for controlled containers used during the period January March 2009. This state-wide cross section is composed of every processing dealer that participates in a cost replacement hearing.
- (5) Current container costs would replace these costs monthly when the PMMB minimum resale prices are announced.

#### FEBRUARY 3, 2021 COST REPLACEMENT HEARING

## ADJUSTED CONTAINER COSTS COMPARED TO CURRENT MONTH (DECEMBER 2020) CONTAINER COSTS

Clover Farms Dairy Co., DFA Dairy Brands Fluid, LLC - Lebanon, DFA Dairy Brands Fluid, LLC - Schuylkill, Milk Industry Management Corp. T/A Balford Farms, Monroe County Milk Producers Coop Assoc. dba Pocono Mountain Dairies, Turkey Hill LP dba Turkey Hill Dairy, Valley Farms Dairy LLC, Wawa Beverage Company

| Container Size         | Co<br>Co | AdjustedContainerContainerCosts inCosts fromCurrent PricesExhibit D3(1) |    | Difference |           |
|------------------------|----------|---|----|------------|-----------|
| Gallon (2)             | \$       | 0.1889  | \$ | 0.1864     | \$ 0.0025 |
| Half Gallon (2)        |          | 0.1430  |    | 0.1355     | 0.0075    |
| Quart (2)              |          | 0.1332  |    | 0.1345     | (0.0013)  |
| Pint (2)               |          | 0.0967  |    | 0.0967     | -         |
| 1/2 pint - plastic (2) |          | 0.0771  |    | 0.0761     | 0.0010    |
| 1/2 pint - paper (2)   |          | 0.0269  |    | 0.0279     | (0.0010)  |
| Four ounce - paper     |          | 0.0266  |    | 0.0275     | (0.0009)  |
| Dispenser (per quart)  |          | 0.0551  |    | 0.0569     | (0.0018)  |

(1) Per General Order No. A-953 (CRO 11) as updated.

(2) These container costs to be updated monthly.

#### FEBRUARY 3, 2021 COST REPLACEMENT HEARING

## SUMMARY OF INGREDIENT COSTS (WEIGHTED AVERAGE BASED ON ACTUAL SALES IN AREA 2)

Clover Farms Dairy Co., DFA Dairy Brands Fluid, LLC - Lebanon, DFA Dairy Brands Fluid, LLC - Schuylkill, Milk Industry Management Corp. T/A Balford Farms, Monroe County Milk Producers Coop Assoc. dba Pocono Mountain Dairies, Turkey Hill LP dba Turkey Hill Dairy, Valley Farms Dairy LLC, Wawa Beverage Company

|                           | April 2020<br>Ingredient<br>Cost Per Pound<br>(1) |
|---------------------------|---|
| Standard                  | \$.0000   |
| Reduced fat (2%) milk     | .0001   |
| Lowfat (1%) milk          | .0001   |
| Nonfat (skim) milk        | .0003   |
| Flavored milk             | .0357   |
| Flavored reduced fat milk | .0314   |
| Flavored nonfat milk      | .0241   |
| Buttermilk                | (2)   |
| Eggnog                    | .2297   |

(1) For ingredients not purchased in April 2020 the most recent invoice was used.

(2) Buttermilk is not processed and packaged by any of the Area 2 cross-section dealers.

## FEBRUARY 3, 2021 COST REPLACEMENT HEARING

#### COST REPLACEMENT ADJUSTMENTS FOR INGREDIENTS

Clover Farms Dairy Co., DFA Dairy Brands Fluid, LLC - Lebanon, DFA Dairy Brands Fluid, LLC - Schuylkill, Milk Industry Management Corp. T/A Balford Farms, Monroe County Milk Producers Coop Assoc. dba Pocono Mountain Dairies, Turkey Hill LP dba Turkey Hill Dairy, Valley Farms Dairy LLC, Wawa Beverage Company

|                               | April 2020<br>Weighted<br>Average<br>Cost/Pound | Cost/Pound<br>included in<br>Existing<br>Order (1) | Increase<br>(Decrease) |
|-------------------------------|---|--|------------------------|
| Standard milk                 | \$0.0000  | \$0.0000   | \$0.0000               |
|                               | +   |  | <b></b>                |
| Reduced fat milk (2%)         | 0.0001  | 0.0001   | 0.0000                 |
| Lowfat milk (1%)              | 0.0001  | 0.0001   | 0.0000                 |
| Nonfat milk (skim)            | 0.0003  | 0.0003   | 0.0000                 |
| Flavored milk (2)             | 0.0357  | 0.0362   | (0.0005)               |
| Flavored reduced fat milk (2) | 0.0314  | 0.0365   | (0.0051)               |
| Flavored nonfat milk (2)      | 0.0241  | 0.0279   | (0.0038)               |
| Buttermilk                    | (3)   | (3)  |                        |
| Eggnog                        | 0.2297  | 0.1554   | 0.0743                 |

(1) Per General Order OGO A-953 (CRO 11) as updated for flavored milks on December 1, 2020.

- (2) Ingredient costs to be updated on a quarterly basis for flavored milk, flavored reduced fat milk and flavored nonfat milk. Updates should be effective on January 1, April 1, July 1 and October 1.
- (3) Buttermilk is not processed and packaged by any of the Area 2 cross-section dealers.

Weighted Cost

## PMMB AREA 2 FEBRUARY 3, 2021 COST REPLACEMENT HEARING WEIGHTED COST OF SHRINKAGE AND WEIGHTED COSTS AND REVENUES FROM BULK CREAM AND BULK MILK

| PMMB Area 2   |       | Costs        | Revenues   | Weighted Net<br>Cost (Revenue) |           | -           |    | -        |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | Weighted<br>Pounds (1) | (Rev | enue) Per<br>Pound |
|---|-------|--------------|------------|--------------------------------|-----------|-------------|----|----------|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|------------------------|------|--------------------|
| Shrinkage   | \$    | 660,417      |            | \$                             | 660,417   |             |    |          |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |                        |      |                    |
| Bulk milk revenue minus milk costs<br>Bulk milk cost center costs & freight<br>Net bulk milk cost (revenue) |       | 43,835       | 79,258     |                                | (35,423)  |             |    |          |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |                        |      |                    |
| Bulk cream revenue minus milk cost<br>Bulk cream cost center costs<br>Net bulk cream cost (revenue)         | :s    | 106,355      | 411,668    |                                | (305,313) |             |    |          |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |                        |      |                    |
| Total   | \$    | 810,607      | \$ 490,926 | =                              |           |             |    |          |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |                        |      |                    |
| Net cost (net revenue) - calendar ye  | ar 2  | 019          |            | \$                             | 319,681   | 128,100,182 | \$ | 0.0025   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |                        |      |                    |
| Net cost (net revenue) in current or  | der   | - calendar y | ear 2018   | \$                             | (153,069) | 127,460,270 | \$ | (0.0012) |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |                        |      |                    |
| Net change - cost increase (cost red  | uctio | on)          |            | \$                             | 472,750   |             | \$ | 0.0037   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |   |  |                        |      |                    |

#### FEBRUARY 3, 2021 COST REPLACEMENT HEARING

## **BUTTERFAT CONTENT OF PRICE CONTROLLED PRODUCTS**

Clover Farms Dairy Co., DFA Dairy Brands Fluid, LLC - Lebanon, DFA Dairy Brands Fluid, LLC - Schuylkill, Milk Industry Management Corp. T/A Balford Farms, Monroe County Milk Producers Coop Assoc. dba Pocono Mountain Dairies, Turkey Hill LP dba Turkey Hill Dairy, Valley Farms Dairy LLC, Wawa Beverage Company

|                           | 2019<br>Weighted<br>Average<br>Butterfat Test | Butterfat<br>Test<br>included in<br>Existing<br>Order (1) | Increase<br>(Decrease) |
|---------------------------|---|---|------------------------|
| Standard milk             | 3.2670%                                       | 3.2691%   | -0.0021%               |
| Reduced fat milk (2%)     | 1.9868%                                       | 1.9817%   | 0.0051%                |
| Lowfat milk (1%)          | 0.9807%                                       | 0.9761%   | 0.0046%                |
| Nonfat milk (skim)        | 0.0745%                                       | 0.0659%   | 0.0086%                |
| Flavored milk             | 3.2456%                                       | 3.2612%   | -0.0156%               |
| Flavored reduced fat milk | 0.9678%                                       | 0.9738%   | -0.0060%               |
| Flavored nonfat milk      | 0.0495%                                       | 0.0765%   | -0.0270%               |
| Buttermilk                | (2)   | (2)   |                        |
| Eggnog                    | 7.1689%                                       | 7.2043%   | -0.0354%               |

(1) Per General Order No. A-953 (CRO 11)

(2) Buttermilk is not processed and packaged by any of the Area 2 cross-section dealers.

#### FEBRUARY 3, 2021 COST REPLACEMENT HEARING

#### COST INCREASES (DECREASES) FOR LABOR, INSURANCE AND UTILITY COSTS

Clover Farms Dairy Co., DFA Dairy Brands Fluid, LLC - Lebanon, DFA Dairy Brands Fluid, LLC - Schuylkill, Milk Industry Management Corp. T/A Balford Farms, Monroe County Milk Producers Coop Assoc. dba Pocono Mountain Dairies, Turkey Hill LP dba Turkey Hill Dairy, Valley Farms Dairy LLC, Wawa Beverage Company

|                           | Weighted Expenses for the<br>Six Months Ended June 30 |             | Weighted Points for the<br>Six Months Ended June 30 |            |                 |           | Increase                |  |
|---------------------------|---|-------------|---|------------|-----------------|-----------|-------------------------|--|
| Type of Expense           | (1<br>2020  | 2019        | (1)<br>20202019                                     |            | Cost Pe<br>2020 | 2019      | (Decrease)<br>Per Point |  |
| Labor and fringe benefits | \$7,239,800   | \$7,115,119 | 48,026,696  | 48,422,238 | \$ 0.1507       | \$ 0.1469 | \$0.0038                |  |
| Utilities                 | \$330,595   | \$297,253   | 48,026,696  | 48,422,238 | 0.0069          | 0.0061    | 0.0008                  |  |
| Insurance                 | \$163,645   | \$119,591   | 48,026,696  | 48,422,238 | 0.0034          | 0.0025    | 0.0009                  |  |
|                           |   |             |   |            | \$0.1610        | \$0.1555  | \$0.0055                |  |

(1) Weighted based on sales in PMMB Area 2

#### FEBRUARY 3, 2021 COST REPLACEMENT HEARING

#### **CHANGES IN DIESEL FUEL COSTS**

| Diesel fuel costs – calendar year 2019 (1)                  | \$743,505  |
|---|------------|
| Delivery points – calendar year 2019 (1)                    | 74,258,730 |
| Diesel fuel cost per point delivered                        | \$0.0100   |
|   |            |
| Average diesel price – calendar year 2019 (2)               | \$3.267    |
| Average diesel price – October 2020 (2) (3)                 | \$2.651    |
| Increase (decrease) from year 2019 to month October 2020    | -18.86%    |
|   |            |
| Increase (decrease) in diesel fuel cost per point delivered | (\$0.0019) |

- (1) Costs of cross-section dealers weighted by sales in Area 2.
- (2) On-highway diesel prices per gallon for the Central Atlantic Region as published by the U.S. Energy Information Administration.
- (3) October 2020 diesel fuel costs were used by the PMMB in establishing minimum prices for December 2020.

#### FEBRUARY 3, 2021 COST REPLACEMENT HEARING

#### CHANGES IN HEATING FUEL COSTS (NATURAL GAS)

| Heating fuel costs – calendar year 2019 (1)                         | \$69,643   |
|---|------------|
| Standardization & pasteurization points – calendar year 2019<br>(1) | 92,950,267 |
| Heating fuel cost per point pasteurized                             | \$0.0007   |
| Average heating fuel costs – calendar year 2019 (2)                 | \$8.21     |
| Average heating fuel costs – August 2020 (2) (3)                    | 7.95       |
| Increase (decrease) from year 2019 to month August 2020             | -3.17%     |
| Increase (decrease) in heating fuel cost per point pasteurized      | \$0.0000   |
| (1) Costs of cross-section dealers weighted by sales in Area 2.     |            |

- (2) Industrial natural gas prices for Pennsylvania in dollars per thousand cubic feet as published by the U.S. Energy Information Administration.
- (3) August 2020 natural gas costs were used by the PMMB in establishing minimum prices for December 2020.

Container

## PMMB AREA 2 FEBRUARY 3, 2021 COST REPLACEMENT HEARING

## ADJUSTMENTS FOR CONTAINER EFFICIENCIES DUE TO CONTAINER SIZE

## Clover Farms Dairy Co., DFA Dairy Brands Fluid, LLC - Lebanon, DFA Dairy Brands Fluid, LLC - Schuylkill, Milk Industry Management Corp. T/A Balford Farms, Monroe County Milk Producers Coop Assoc. dba Pocono Mountain Dairies, Turkey Hill LP dba Turkey Hill Dairy, Valley Farms Dairy LLC, Wawa Beverage Company

| <u>Container Size</u>                       | Container Quantities Sold<br>by Cross-Section Dealers<br>in 2019 in Area 2 | Proposed<br>Container Impact of<br>Efficiency Cross-Sect<br>Adjustments Dealer Reve | ion in Current Cross-Section  |
|---|--|---|-------------------------------|
| Gallon                                      | 7,039,051  | \$ (0.0828) \$ (582,8   | 333) \$ (0.0740) \$ (520,890) |
| Half Gallon                                 | 7,540,057  | (0.0251) (189,2   | 255) (0.0221) (166,635)       |
| Quart                                       | 2,791,043  | 0.0363 101,3  | <b>0.0337 94,058</b>          |
| Pint  | 1,849,645  | 0.0381 70,4   | 171 0.0372 68,807             |
| Half Pint - Plastic                         | 1,256,740  | 0.0395 49,6   | 5410.020625,889               |
| Half Pint - Paper                           | 17,533,026   | 0.0214 375,2  | 0.0206 361,180                |
| 4 oz.                                       | 749,790  | 0.0336 25,2   | 0.0310 23,243                 |
| Dispenser (per quart)                       | 1,505,580  | 0.1000 150,5  | 0.0970 146,041                |
| Net impact on cross-section dealer revenues |  | <u>\$</u>   | <u>\$ 31,693</u>              |

(1) Per OGO A-953 (CRO 11) as updated.

#### FEBRUARY 3, 2021 COST REPLACEMENT HEARING

CALCULATION OF WHOLESALE MINIMUM PRICE

GALLON REDUCED FAT MILK (2%) FOR OCTOBER 2019

#### Clover Farms Dairy Co., DFA Dairy Brands Fluid, LLC - Lebanon,

## DFA Dairy Brands Fluid, LLC - Schuylkill, Milk Industry Management Corp. T/A Balford Farms, Monroe County Milk Producers Coop Assoc. dba Pocono Mountain Dairies,

## Turkey Hill LP dba Turkey Hill Dairy, Valley Farms Dairy LLC, Wawa Beverage Company

|  |                 | Proposed                | Current                     |                          |
|--|-----------------|-------------------------|-----------------------------|--------------------------|
| Butterfat test                           | Reference<br>D6 | <u>Order</u><br>1.9868% | <u>Order (2)</u><br>1.9817% | <u>Change</u><br>0.0051% |
|  | -               |                         |                             | 0.0051%                  |
| Butterfat price as announced by PMMB     | (1)             | \$ 1.6202 per lb.       | \$ 1.6202 per lb.           |                          |
| Extended butterfat value                 |                 | \$ 0.0322 per lb.       | \$ 0.0321 per lb.           |                          |
| Skim price as announced by PMMB          | (1)             | \$ 19.34 per cwt.       | \$ 19.34 per cwt            |                          |
| Extended skim value                      |                 | \$ 0.1896 per lb.       | \$ 0.1896 per lb.           |                          |
| Total milk value at announced prices     |                 | \$ 0.2217 per lb.       | \$ 0.2217 per lb.           | \$ -                     |
| Ingredient cost                          | D4              | 0.0001                  | 0.0001                      |                          |
| Cost of shrinkage / bulk milk & cream    | D5              | 0.0025                  | (0.0012)                    |                          |
| Total milk cost per pound                |                 | \$ 0.2243 per lb.       | \$ 0.2206 per lb.           | \$ 0.0037                |
| Pounds per gallon (conversion)           |                 | 8.62                    | 8.62                        |                          |
| Total milk cost per gallon               |                 | \$ 1.9335               | \$ 1.9016                   | \$ 0.0319                |
| Container cost (adjusted for shrinkage)  | D3              | 0.1889 each             | 0.1864 each                 | 0.0025                   |
| Cost center costs                        | D2              | 1.0656                  | 1.0460                      | 0.0196                   |
| 1st half 2020 to 1st half 2019 adjustmen | D7              | 0.0220                  | 0.0056                      | 0.0164                   |
| Container efficiency adjustment          | D10             | (0.0828)                | (0.0740)                    | (0.0088)                 |
| Percentage discount adjustment           | (3)             | 0.0408                  | 0.0408                      | -                        |
| Diesel fuel adjustment                   | D8              | (0.0076)                | (0.0096)                    | 0.0020                   |
| Heating fuels adjustment                 | D9              |                         | (0.0004)                    | 0.0004                   |
|  |                 | <u>\$ 3.1604</u> each   | <u>\$ 3.0964</u> each       | \$ 0.0640                |
| Dealer profit at 3.5%                    | (2)             | 0.1146                  | 0.1123                      | \$ 0.0023                |
| Subtotal                                 |                 | \$ 3.2750 each          | \$ 3.2087 each              | \$ 0.0663                |
| Less: average delivery cost              | (2)             | (0.3356)                | (0.3356)                    |                          |
| Add: high cost delivery                  | (2)             | 0.9364                  | 0.9364                      |                          |
| Wholesale minimum price                  |                 | <b>\$ 3.8758</b> each   | <b>\$ 3.8095</b> each       | \$ 0.0663                |

(1) As announced for December 2020 by PMMB on November 19, 2020.

(2) Per OGO A-953 (CRO 11) as updated.

(3) Per OGO A-972 "Price Adjustments to Account for Interaction of Milk Prices and Wholesale Percentage Discounts."

## PMMB AREA 2 FEBRUARY 3, 2021 COST REPLACEMENT HEARING

## CALCULATION OF WHOLESALE MINIMUM PRICE HALF PINT FLAVORED NONFAT MILK (SKIM) FOR OCTOBER 2019 Clover Farms Dairy Co., DFA Dairy Brands Fluid, LLC - Lebanon, DFA Dairy Brands Fluid, LLC - Schuylkill, Milk Industry Management Corp. T/A Balford Farms, Monroe County Milk Producers Coop Assoc. dba Pocono Mountain Dairies, Turkey Hill LP dba Turkey Hill Dairy, Valley Farms Dairy LLC, Wawa Beverage Company

|   |                  | Proposed                 | Current                  |               |
|---|------------------|--------------------------|--------------------------|---------------|
|   | <u>Reference</u> | <u>Order</u>             | <u>Order (2)</u>         | <b>Change</b> |
| Butterfat test                            | D6               | 0.0495%                  | 0.0765%                  | -0.0270%      |
| Butterfat price as announced by PMMB      | (1)              | \$ 1.6202 per lb.        | \$ 1.6202 per lb.        |               |
| Extended butterfat value                  |                  | \$ 0.0008 per lb.        | \$ 0.0012 per lb.        |               |
| Skim price as announced by PMMB           | (1)              | \$ 19.34 per cwt.        | \$ 19.34 per cwt.        |               |
| Extended skim value                       | (-)              | \$ 0.1933 per lb.        | \$ 0.1933 per lb.        |               |
|   |                  | <u> </u>                 | ·                        | <u> </u>      |
| Total milk value at announced prices      |                  | <u>\$ 0.1941</u> per lb. | <u>\$ 0.1945</u> per lb. | \$(0.0004)    |
| Ingredient cost                           | D4               | 0.0241                   | 0.0279                   |               |
| Cost of shrinkage / bulk milk & cream     | D5               | 0.0025                   | (0.0012)                 |               |
| Total milk cost per pound                 |                  | \$ 0.2207 per lb.        | \$ 0.2212 per lb.        | \$(0.0005)    |
| Pounds per gallon (conversion)            |                  | 0.50                     | 0.50                     |               |
| Total milk cost per half pint             |                  | \$ 0.1104                | \$ 0.1106                | \$(0.0002)    |
| Container cost (adjusted for shrinkage)   | D3               | 0.0269 each              | 0.0279 each              | (0.0010)      |
| Cost center costs                         | D2               | 0.0664                   | 0.0654                   | 0.0010        |
| 1st half 2020 to 1st half 2019 adjustment | D7               | 0.0014                   | 0.0004                   | 0.0010        |
| Container efficiency adjustment           | _ D10            | 0.0226                   | 0.0206                   | 0.0020        |
| Percentage discount adjustment            | (3)              | 0.0026                   | 0.0026                   | -             |
| Diesel fuel adjustment                    | D8               | (0.0005)                 | (0.0007)                 | 0.0002        |
| Heating fuels adjustment                  | D9               |                          |                          |               |
|   |                  | <u>\$ 0.2298</u> each    | \$ 0.2268 each           | \$ 0.0030     |
| Dealer profit at 3.5%                     | (2)              | 0.0083                   | 0.0082                   | \$ 0.0001     |
| Subtotal                                  |                  | \$ 0.2381 each           | \$ 0.2350 each           | \$ 0.0031     |
| Less: average delivery cost               | (2)              | (0.0210)                 | (0.0210)                 |               |
| Add: high cost delivery                   | (2)              | 0.0585                   | 0.0585                   | ·             |
| Wholesale minimum price                   |                  | <b>\$ 0.2756</b> each    | <b>\$ 0.2725</b> each    | \$ 0.0031     |

(1) As announced for December 2020 by PMMB on November 19, 2020.

(2) Per OGO A-953 (CRO 11) as updated.

(3) Per OGO A-972 "Price Adjustments to Account for Interaction of Milk Prices and Wholesale Percentage Discounts

Submitted: January 20, 2021